

精益生产导入课程

Lean Manufacturing Workshop

课程目标

- ★ 全面理解精益生产战略及作为精益“变革因子”的职责
- ★ 帮助学习者打制“价值流图”工具箱，为企业生产运营状况做一次“精益”诊断
- ★ 适配“一件流”的设备布局、快速换装、柔性人力配置
- ★ 构建精益改进思路
- ★ 全面质量管理与防差错技术

内容提要

- ★ 全球化生产体系与精益制造
- ★ 客户导向的价值流图分析
- ★ 精益生产体系规划
- ★ 精益化项目管理

课程对象

- ★ 营运总监
- ★ 生产总监
- ★ 工厂经理
- ★ 生产经理
- ★ 采购与物流经理
- ★ 成本控制经理
- ★ 项目经理
- ★ IT经理
- ★ 工业工程师
- ★ 物流工程师
- ★ 精益工程师
- ★ IT系统分析师

课程时间

1天共8学时

Objectives

- ★ Understand the strategy of lean manufacturing and the responsibility of "Factor of Change".
- ★ Create "Value-Stream Mapping" tool box, conduct Lean diagnose for enterprise.
- ★ Understand the lean tools of "one piece flow", "SMED" and "Flexibility".
- ★ Develop lean improvement initiative
- ★ Learn TQM and error proofing technique

Contents

- ★ Globalized production system and Lean manufacturing
- ★ Customer focus Value-Stream Mapping and analysis
- ★ Design for Lean structure
- ★ Kaizen project management

Participants

- ★ Operation director
- ★ Production director
- ★ Plant manager
- ★ Production manager
- ★ Purchasing and logistics manager
- ★ Cost control manager
- ★ Project manager
- ★ IT manager
- ★ Industry engineer
- ★ Logistics engineer
- ★ Lean engineer
- ★ IT system analysis

Duration

1day (8 hours)