

精益物流

Lean Logistics Workshop

课程目标

- ★ 理解物流在供应链中的价值因素和成本因素
- ★ 学习精益的概念、原理、规则和工具
- ★ 掌握对物流进行价值流分析和精益改进的方法
- ★ 提升物流系统的效率和降低物流成本

内容提要

- ★ 物流管理的基础知识
- ★ 精益生产概念和原理
- ★ 价值流图分析
- ★ 采购进货物流的精益环节
- ★ 工厂内部物流的精益环节
- ★ 产品出货物流的精益环节

课程对象

- ★ 物流人员
- ★ 仓储人员
- ★ 客户服务
- ★ 市场/销售
- ★ 生产计划员
- ★ 物料计划员
- ★ IT ERP系统支持
- ★ 生产主管
- ★ 制造工程师
- ★ 财务人员

课程时间

2天(16小时)

Objectives

- ★ Understand the value and costs of logistics in supply chain management
- ★ Learn the concepts, principles, rules and tools of lean
- ★ Master value-stream mapping and the methods of lean improvement in logistics
- ★ Improve the efficiency of logistics and bring down the logistics costs

Contents

- ★ Fundamentals of logistics management
- ★ Basics of lean manufacturing
- ★ Value-stream mapping and analysis
- ★ Lean activity in incoming logistics
- ★ Lean activity in internal factory logistics
- ★ Lean activity in finish goods logistics

Participants

- ★ Logistics staff
- ★ Warehouse staff
- ★ Customer service
- ★ Sales and marketing
- ★ Production planner
- ★ Material planner
- ★ IT ERP supporter
- ★ Production supervisor
- ★ Manufacturing engineer
- ★ Finance and accounting

Duration

2day (16 hours)